ÇİMSA

Global, Sustainable, Leading Building Materials Company

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The Company's financial statements dated 31.03.2026, which were disclosed to public on April 29, 2026, have been subject to inflation accounting within the framework of the "Financial Reporting in Hyperinflationary Economies Standard" (IAS 29).

Çimsa
At a glance

Strong, diversified & supportive parent company: Sabancı Holding

SABANCI HOLDİNG

47.9% Sabancı Family

52.1% Free Float

BANKING & FINANCIAL SERVICES

AKBANK
SAHOL: 40.7%
Other: 6.1%
Free Float: 53.2%

AGESA
SAHOL: 40.0%
Ageas: 40.0%
Other: 0.1%
Free Float: 19.9%

AKSigorta
SAHOL: 36.0%
Ageas: 36.0%
Free Float: 28.0%

ENERGY & CLIMATE TECHNOLOGIES

ENERJİSA Türkiye'nin Enerjisi
SAHOL: 40.0%
E.ON: 40.0%
Free Float: 20.0%

ENERJİSA ÜRETİM
SAHOL: 50.0%
E.ON: 50.0%

SABANCI CLIMATE TECHNOLOGIES
SAHOL: 100%

MATERIAL TECHNOLOGIES & MOBILITY SOLUTIONS

KORDSA
SAHOL: 71.1%
Other: 0.3%
Free Float: 28.6%

BRİSA
SAHOL: 43.6%
Bridgestone: 43.6%
Other: 2.6%
Free Float: 10.2%

TEMSA
SAHOL: 50.0%
PPF Group : 50.0%

DIGITAL

SABANCI Dx
SAHOL: 100%

DXBV
SEM
Bulutistan

OTHER

TEKNOSA
SAHOL: 50.0%
Free Float: 50.0%

TEMSA MOTORLU ARAÇLAR
SAHOL: 100%

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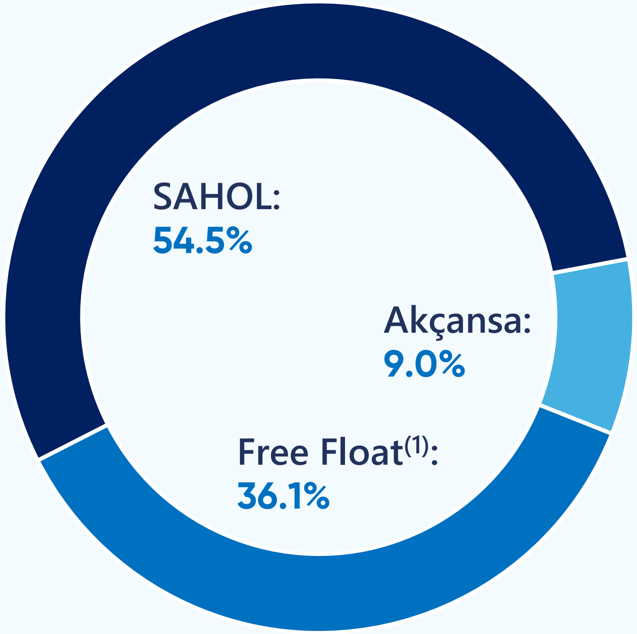
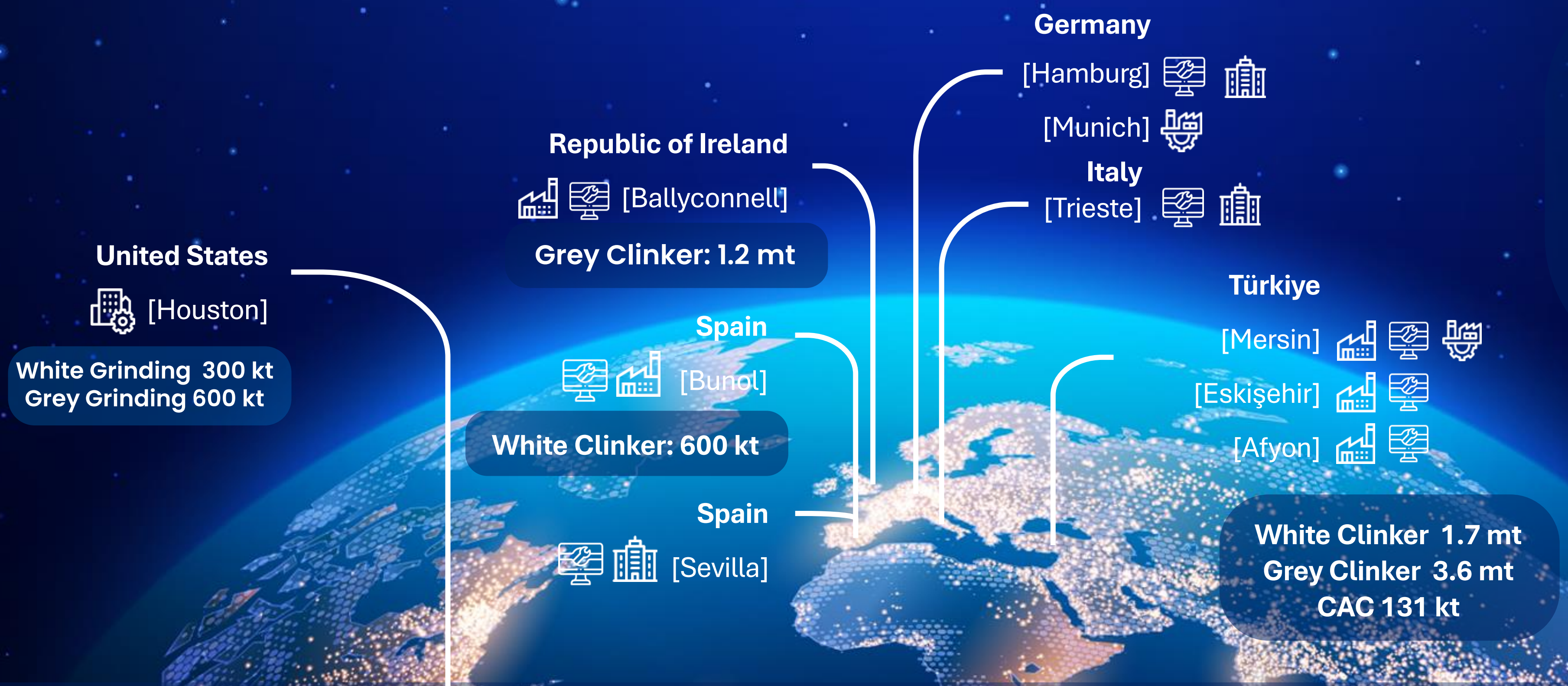
Shareholder Structure



(1) Free float (incl. Akçansa): 45.1%

A traditional cement player, transforming to a global & diversified building materials company



Total Capacity

Grey Clinker 4.8 mt
White Clinker 2.3 mt
CAC 197* kt
White Grinding 300 kt
Grey Grinding 600 kt

+80	6	6	+30	2	2	+2,000
Countries	Integrated Facilities	International Terminals	RMC Facilities	Grinding Facility	R&D Centers	Employees

*Existing CAC capacity is 131 kt. Additional 66kt CAC capacity investment is expected to be operational as of 1H26 at our Mersin plant.

Production Plants | Port Access – Export Opportunity | R&D Center | Grinding Facility | International Assets

Transformation story & Next phase

Clear strategic roadmap & target-oriented initiatives...

How we planned the transformation?

Grey to Green, Local to Global, Cement to Building Materials

Value Maximisation	Cost Optimization
Network Optimization; Asset/Carbon/Energy Optimization	Increase in Alternative Fuel Usage
Close Proximity to Customers in Export Markets; Investments in U.S. Cement Grinding Facilities and Terminals	New Sustainable Product Portfolio
Vertical Integration in Export Markets; Precast, Ready-Mix-Concrete Facilities	Use of Renewable Energy Sources
Commercialized Sustainability and Innovation; Value-Added Products	Use of Low-Carbon Alternative Raw Materials

R&D Centre in Munich

Strategic Human Resources and Organization

Transformation milestones

2021–2026 execution

- **2026** — **Eskişehir WHR**: 5.5 MW | 25% of plant consumption
- **2025** — **U.S. grey grinding facility**: $82m | 600 kt annual capacity
- **Eskişehir SPP**: 14.2 MW | 15% of plant consumption
- **2024** — **Mannok acquisition**: €330m | building materials step-up
- **Mersin CAC capacity expansion**: $45m | 131 kt from 66 kt | #3 player globally in CAC
- **Buñol SPP**: 7 MW | 16% of plant consumption
- **2023** — **Sabancı Technology Center**: customer proximity | value-added innovation
- **Afyon SPP**: 3.3 MW | 3% of plant consumption
- **2022** — **Kayseri & Niğde divestment**: €110m | domestic network optimization
- **2021** — **Buñol acquisition**: $155m | #2 player globally in white cement

• Portfolio shift • Sustainability • Global expansion

Represents greenfield & brownfield investments and acquisitions.
Represents sustainability focused investments.
Represents R&D center investment.
Represents divestments.

…delivered sustainable & value-accretive transformation

Sustainability Scorecard

Scope 1 & 2 specific GHG emission intensity (kg CO_2 /ton)

2021	2025
884	734

Renewable electricity consumption ratio

2022	2025
48%	66%

Ratio of sustainable product and service revenues*

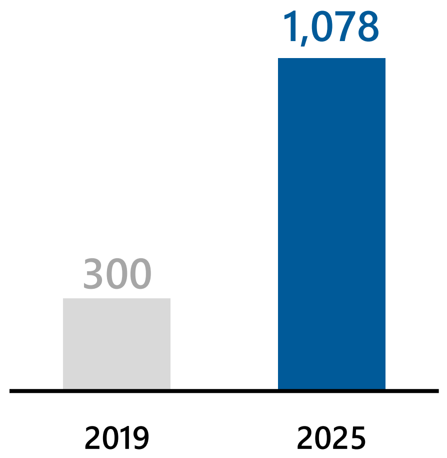
2022	2025
6%	18%

Financial Scorecard

The quality transformation delivered tangible financial performance; strong growth, higher profitability & enhanced shareholder value.

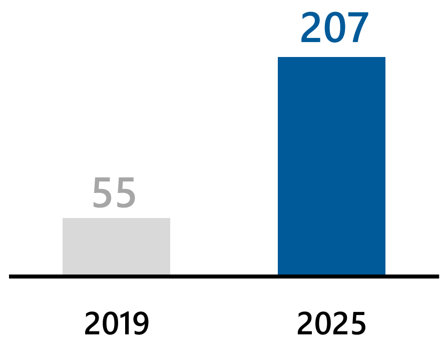
GROWTH

Revenue (USDmn) 3.6x



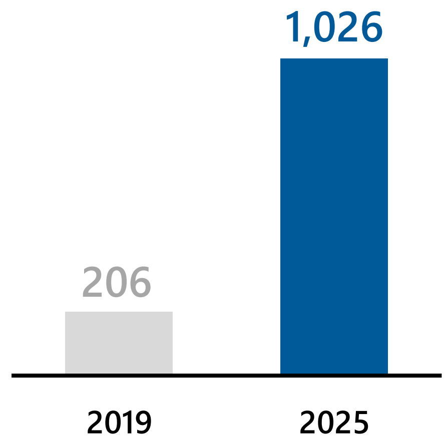
PROFITABILITY

EBITDA (USDmn) 3.8x



VALUE CREATION

Mcap (USDmn) 5.0x



*Sustainable product revenue / total revenue

…positioned the balance sheet for the next phase of strategy: "protect the core & build beyond"

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Liquidity & Financing Scorecard

	2019	2025
Net Debt/EBITDA	4.2x	2.2x
EBITDA/Interest Expenses	1.3x	6.0x
NWC/Sales	21%	15%
Cash Conversion Cycle	70 days	54 days
Short-term debt ratio	53%	26%
Average debt maturity	1 year	2.2 years

Capital Allocation Priorities

Disciplined capital deployment to support growth, resilience and shareholder returns.

INORGANIC GROWTH — M&A (1)

- Selective & bolt-on deals
- Strategic fit and integration readiness
- Clear value accretion criteria

Selective and accretive

ORGANIC INVESTMENT — CAPEX (2)

- High-return growth investments
- Efficiency & sustainability projects
- AI & Digital transformation projects

Growth and efficiency led

SHAREHOLDER RETURNS — DIVIDEND (3)

- Disciplined payout approach
- Policy to distribute min. 50% of distributable profit
- Balanced with investment needs

Sustainable distribution

BALANCE SHEET — LEVERAGE & LIQUIDITY (4)

- Deleveraging
- NWC and cash conversion optimization
- Lower funding risk and greater flexibility

Resilience and flexibility led

Allocation filters: Strategic fit & sustainability | Return thresholds | Cash generation | Balance sheet discipline | Value accretion

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Investment Highlights

Sustainable competitive advantages driven by our strategy & execution

EXPANSION TRACK RECORD

Organic & Inorganic investments in value added products and high margin geographies

- White & grey cement grinding facility investments in U.S.
- CAC capacity expansion in Mersin plant.
- Mannok acquisition for Ireland & U.K. markets.
- Bunol, white cement facility, acquisition in Spain.

PROVEN LEADERSHIP

Globally leading player in lucrative segments

- #2 in white cement globally, #1 in Türkiye.
- #3 in CAC globaly, #1 in Türkiye.

FINANCIAL PRUDENCE

Deleveraging while investing, sustained margins, improved KPI's

- Healthy leverage of c.2x.
- EBITDA margin sustained at around 19%.
- Cash conversion cycle improved to c.50 days from c.70 days.
- Lower short-term debt ratio with higher interest coverage.

SUSTAINABLE VISION

SBTI targets & roadmap in place, cost reduction

- Net Zero target in 2050.
- Higher use of alternative fuel, renewable energy.
- Lower clinker incorporation rate.
- Ready for CBAM.

R&D EXCELLENCE

Embedding sustainability into business, creating further value

- Low-carbon products & binders.
- Circularity & resource efficiency.
- Commercialization.
- Digital innovation ecosystem.

Proven track record of diversification through organic & inorganic investments

TURKEY
(1972)

MERSİN PLANT

- Only plant in the world which produces white, grey and CAC.
- Convertible lines between white-grey.
- Port proximity, enabling export.
- CAC capacity investments in 2024 & 2026*.

ESKİŞEHİR PLANT

- Established in 1954, joined Çimsa in 2005.
- Convertible lines between white-grey.

AFYON PLANT

- Established in 1957, joined Çimsa in 2012.
- Most modern, efficient and low cost plant in Türkiye.

UNITED STATES
(2019)

HOUSTON PLANT

- Started production in 2019.
- 300kt white grinding capacity.
- 600kt grey grinding capacity investment completed in 2025.
- High margin & structurally import-dependent cement market.

SPAIN
(2021)

BUNOL PLANT

- Acquired in 2021 for USD155mn.
- 600kt white production capacity.
- Promotion to 2nd position in white cement segment globally.
- Port proximity, enabling export.

IRELAND
(2024)

MANNOK BALLYCONNELL PLANT

- Acquired in 2024 for EUR330mn (5.5x EV/EBITDA).
- 1,2mt grey production capacity.
- New business lines; cement downstream products, insulation, sustainable packaging.
- Promising markets; Ireland & Great Britain

*Ongoing, expected to be operational as of 1H26.

R&D translating sustainability into product and process advantage

RapiDome; 3D house in Mersin plant

- More flexible & sustainable structures
- Cost reduction, fast installation adaptability to changes

Flycrete; quick solution for damaged floors

- Fast setting: faster hardening, **high strength output in 3 hours**, acceleration of project processes & reduction in costs
- Durability: opening airport runways to air traffic in just a few hours
- Environment friendly: less energy use

2 R&D Centers

1 Germany - Munich

2 Türkiye - Mersin

R&D and Innovation in 2025

R&D and Innovation Investments **135,7 TRYmn**	Ratio of Sustainable Product & Service Revenues **17.6%**
Patents **2**	% of Sustainability-Focused R&D Investments **100%**

ÇİMSA Global Vision

Grey to Green, Local to Global, Cement to Building Materials

- 75% Hard Currency Revenue Generation
- 40% Sustainable Energy Resources
- 70% Sustainable Product Portfolio

- Leader position in global White Cement and CAC markets
- Global R&D Center and Organization
- Exceeding SBTI Targets

1Q26 Highlights

Proactive cost management & new investments sustained volume growth and operating margins

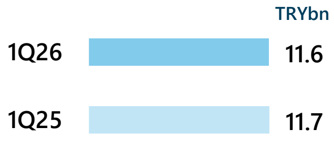
1Q26 PERFORMANCE SNAPSHOT

NET SALES

-0.2% y/y

TRY 11.6bn

Flattish revenue despite challenging consumption trends

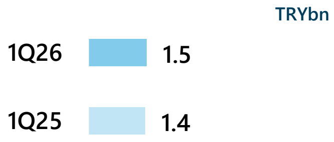


EBITDA

+2.7% y/y

TRY 1.5bn

With margin up by 35 bps despite cost headwinds

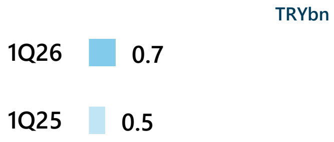


NET INCOME

+55.9% y/y

TRY 0.7bn

Lower financing expenses & higher monetary gain



OPERATIONAL UPDATE

1 Türkiye's domestic consumption & export trend

Cement & clinker consumption in Türkiye decreased by 30% y/y in January 2026 mainly due to hard winter conditions, while exports contracted by 13% y/y in 2M26.

2 Çimsa's sales volumes

Çimsa's consolidated sales volumes grew by 2.0% y/y.

3 Alternative Fuel Usage

Türkiye: 25% (+11% higher vs 1Q25)
Bunol: 31% (+1% higher vs 1Q25)
Mannok: 77% (+24% higher vs 1Q25)

FINANCIAL UPDATE

1 Leverage

Leverage was 2.4x as of March 2026, slightly higher vs 2.2x as of 2025 year-end.

2 NWC/Sales

NWC/Sales was 15% as of March 2026, flattish vs 2025 year-end.

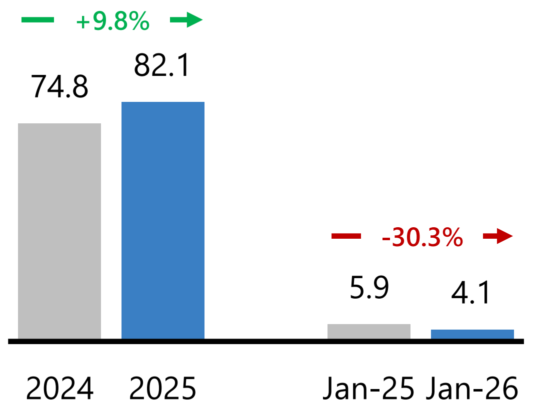
3 CAPEX/Sales

CAPEX/Sales was 5% as of March 2026, vs 12% a year ago.

Contraction in Türkiye's domestic consumption & export volumes

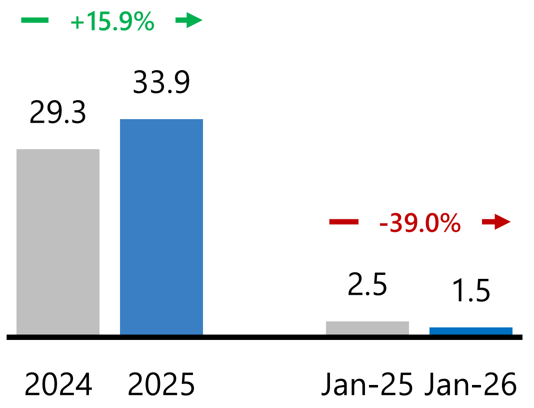
Türkiye Cement & Clinker Consumption*

(mt)



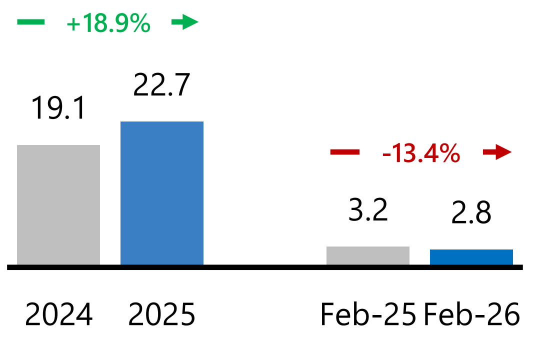
Consumption in Çimsa's Regions*

(mt)



Türkiye Cement & Clinker export**

(mt)



KEY TAKEAWAYS

1 Türkiye's consumption

Cement & clinker consumption in Türkiye decreased by **30.3% y/y** in January 2026.

2 Demand mix - regional

Consumption in earthquake-affected regions decreased by **61% y/y** in January 2026, vs **6%** contraction in the rest of Türkiye.

3 Export momentum

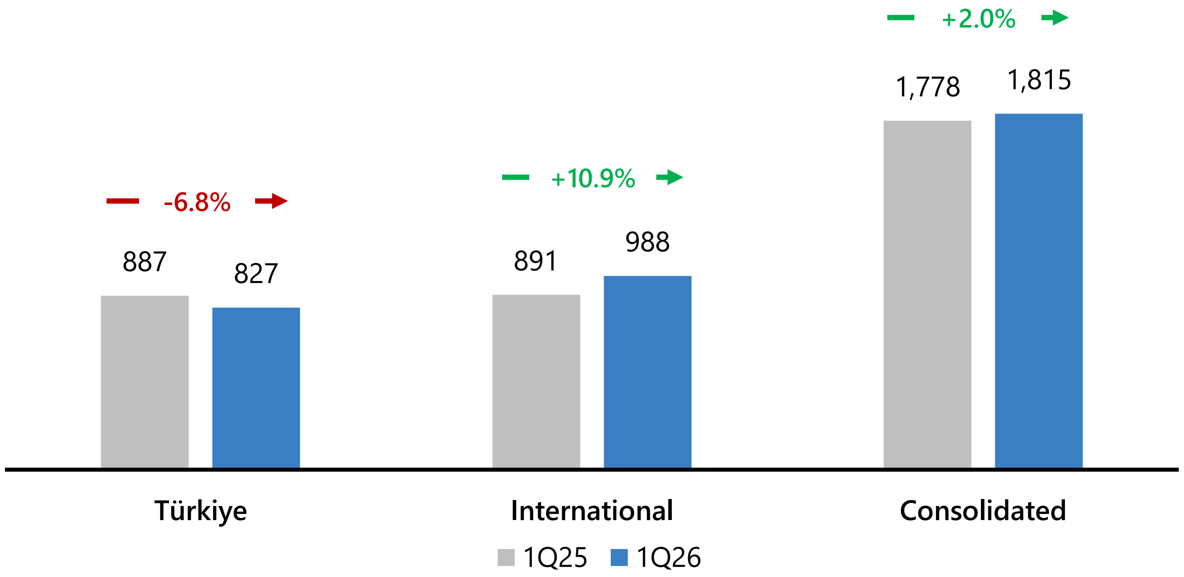
Cement & clinker exports in 2M26 decreased by **13.4% y/y** due to the lower exports to Europe and the Americas.

*Source: Turkish Cement Manufacturers' Association.
**February YTD, Source: Central Anatolia Exporters Association

U.S. grey grinding investment started to pay off, supporting volumes and balancing regional volatility

Çimsa's sales volume breakdown

(kt)



KEY TAKEAWAYS

1 Çimsa's Türkiye sales volume

Türkiye sales volumes were down **6.8% y/y** in 1Q26 reflecting the weak market backdrop.

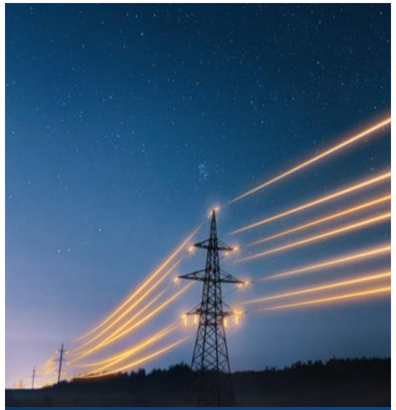
2 Çimsa's international sales volume

International sales volumes rose **10.9% y/y** in 1Q26, driven by higher trading volumes and the contribution of U.S. grey grinding facility.

3 U.S. grey grinding facility

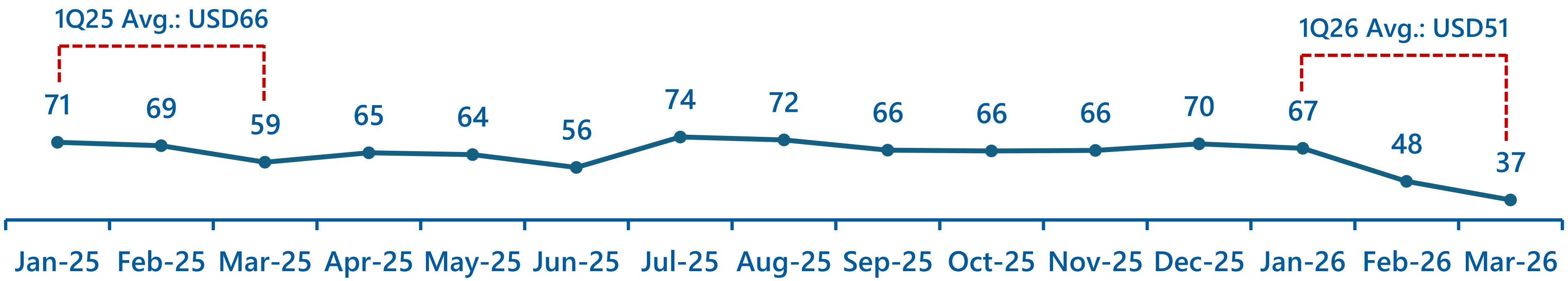
Excluding the contribution of U.S. grey grinding facility, international sales volume were **flattish** vs a year ago.

Higher petcoke spot prices due to the geopolitical tensions while electricity prices were lower in 1Q26



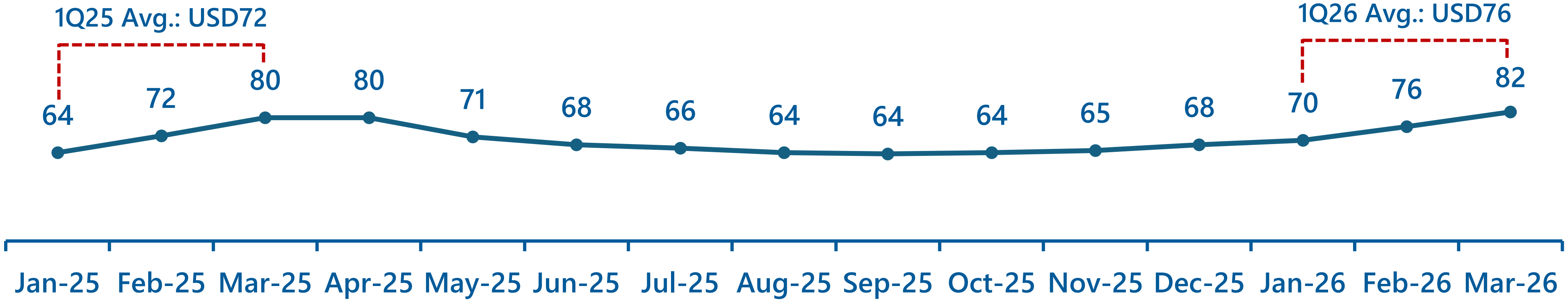
ENERGY*

Average market electricity prices in USD terms were c.23% y/y lower in 1Q26.



FUEL**

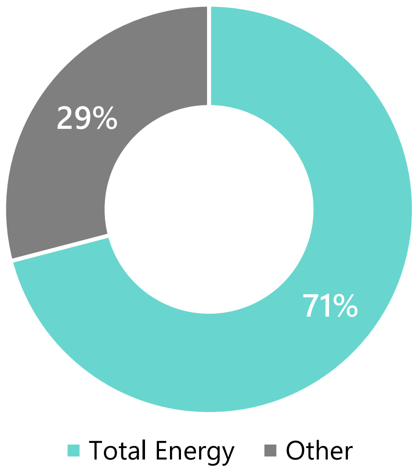
Average market petcoke prices in USD terms were c.6% y/y higher in 1Q26.



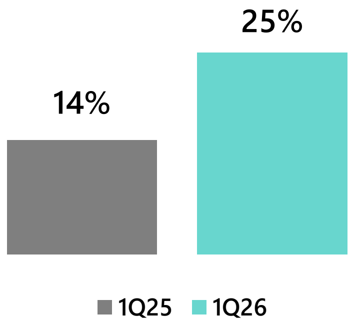
*Source : EPIAS Day Ahead Market Prices
**Source : Petcoke market prices

Increasing alternative fuel usage helped mitigate cost headwinds

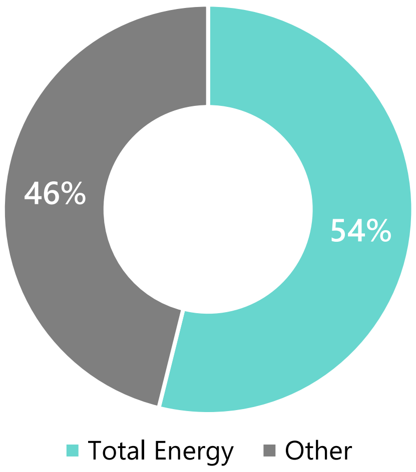
Grey Clinker Production Variable Cost Breakdown - Türkiye



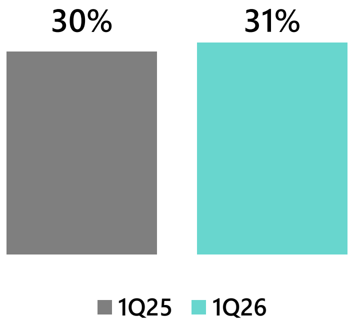
Alternative Fuel Usage (%) – Türkiye



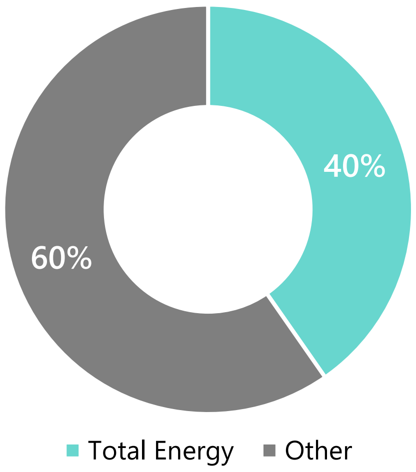
White Clinker Production Variable Cost Breakdown - Bunol



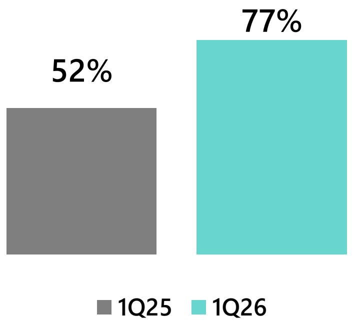
Alternative Fuel Usage (%) – Bunol



Grey Clinker Production Variable Cost Breakdown - Mannok

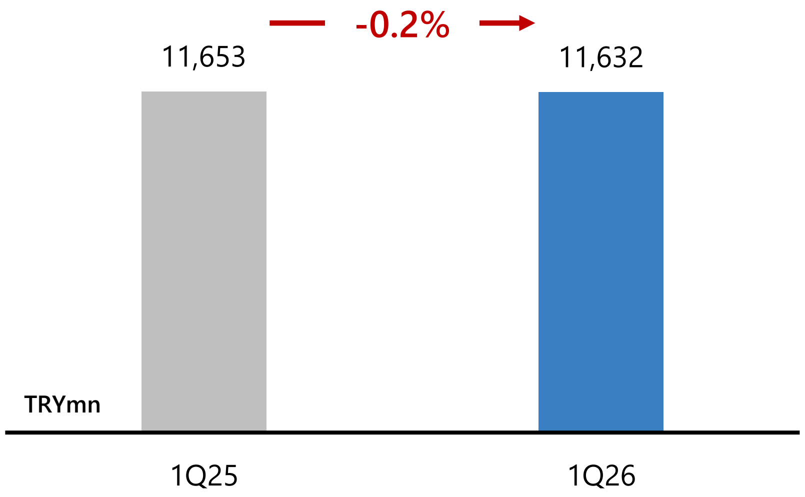


Alternative Fuel Usage (%) – Mannok



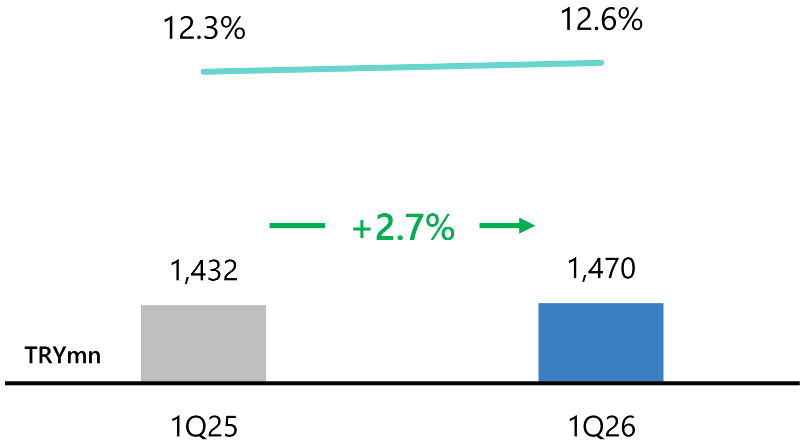
Significant increase in net income achieved in 1Q26 through solid financial management

NET SALES



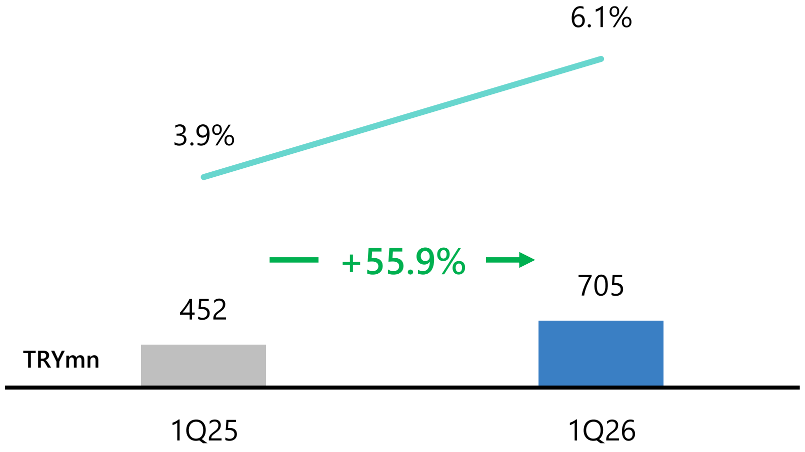
Higher volumes partly offset the impact of ongoing pricing softness in 1Q26.

EBITDA & EBITDA MARGIN



Cost efficiency through investments in renewable energy, higher AF usage and proactive hedging leading to better operating profit and margin.

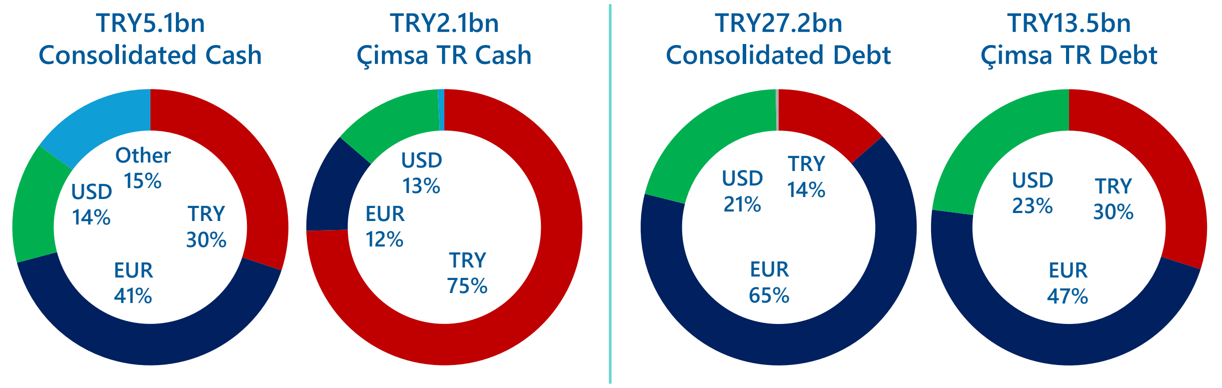
NET INCOME & NET INCOME MARGIN



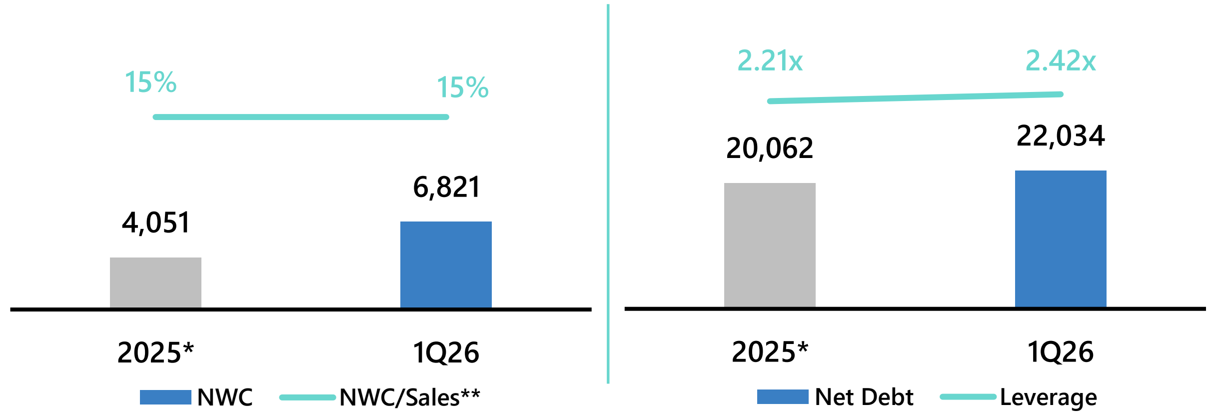
Lower net financing expenses and higher monetary gains, despite higher tax expenses due to cancellation of inflation accounting in statutory financials, leading to substantial annual increase in net income and net income margin.

Prudent balance sheet management

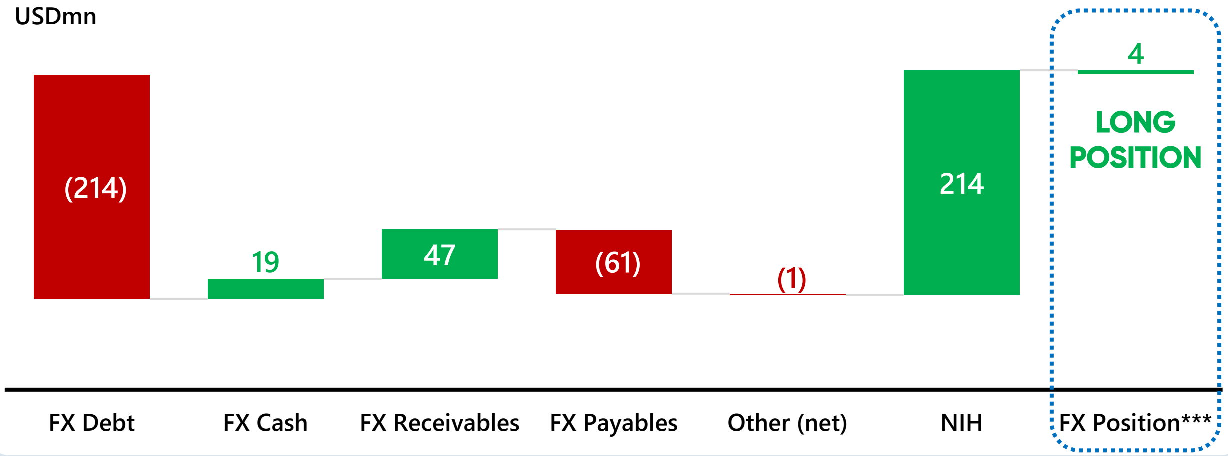
Well Diversified Debt & Cash Composition



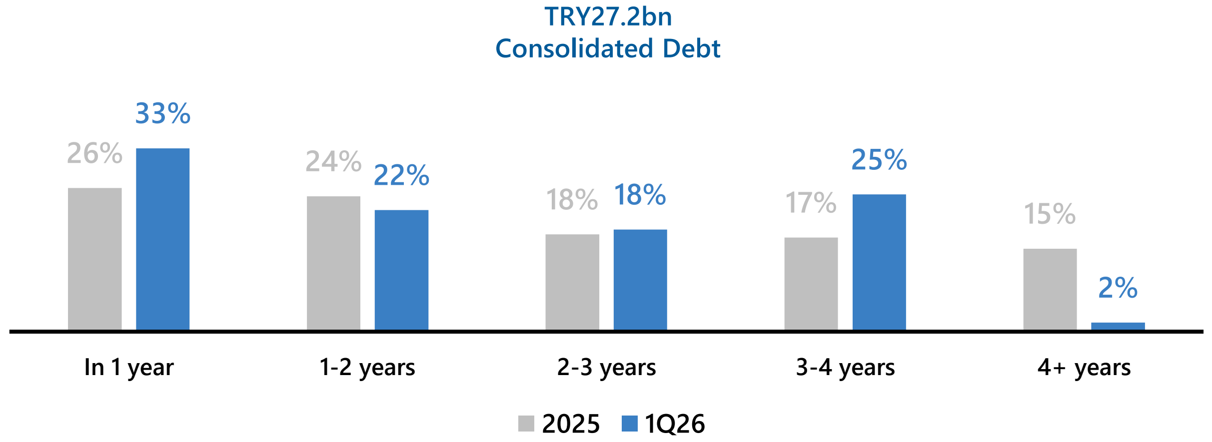
Efficient WC Management & Healthy Debt Levels



Resilient Against FX Fluctuations



Balanced Debt Maturity Profile Spread Over a Longer Term

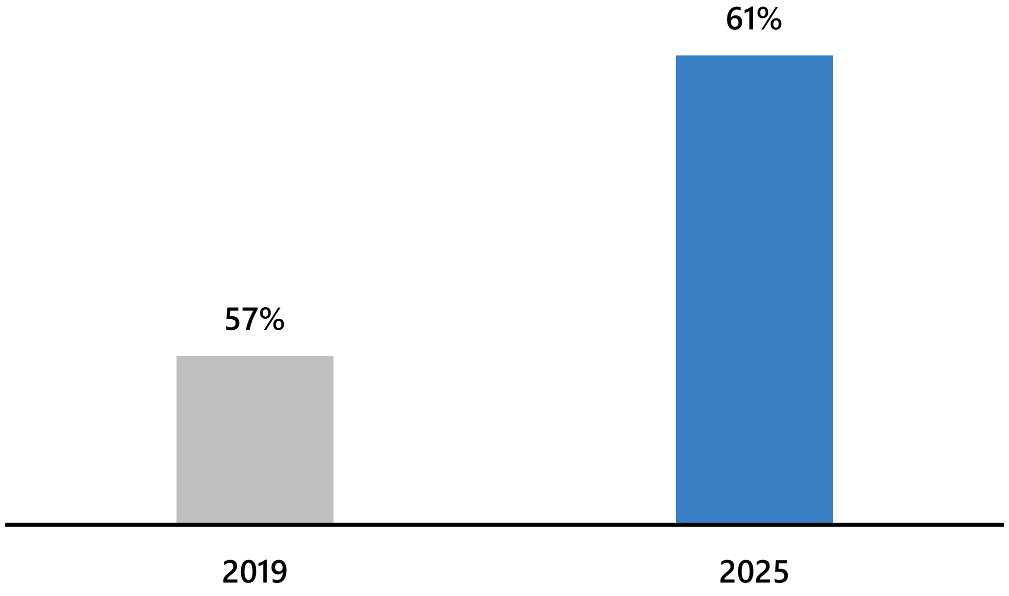


*Figures are restated with Mar '26 prices.
**13 months rolling based.
***As the national currencies of Çimsa's foreign subsidiaries are not considered as exchange rate risk, they are not included in the foreign currency position.

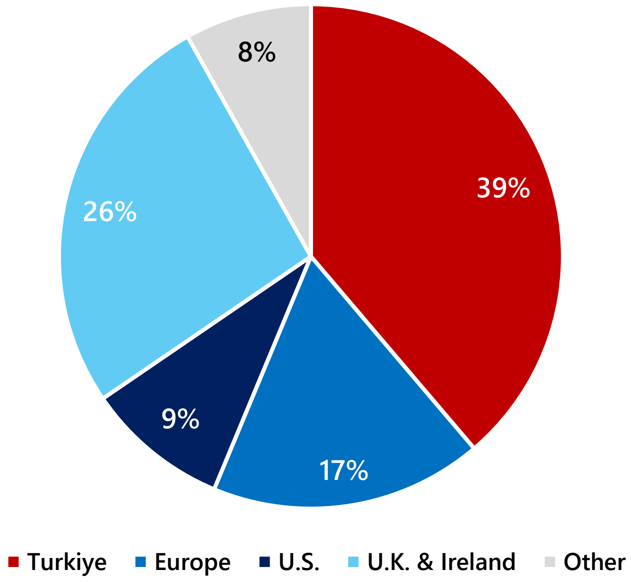
Appendix

Proven expansion track record helped increase hard currency revenues

Hard Currency Revenue Share



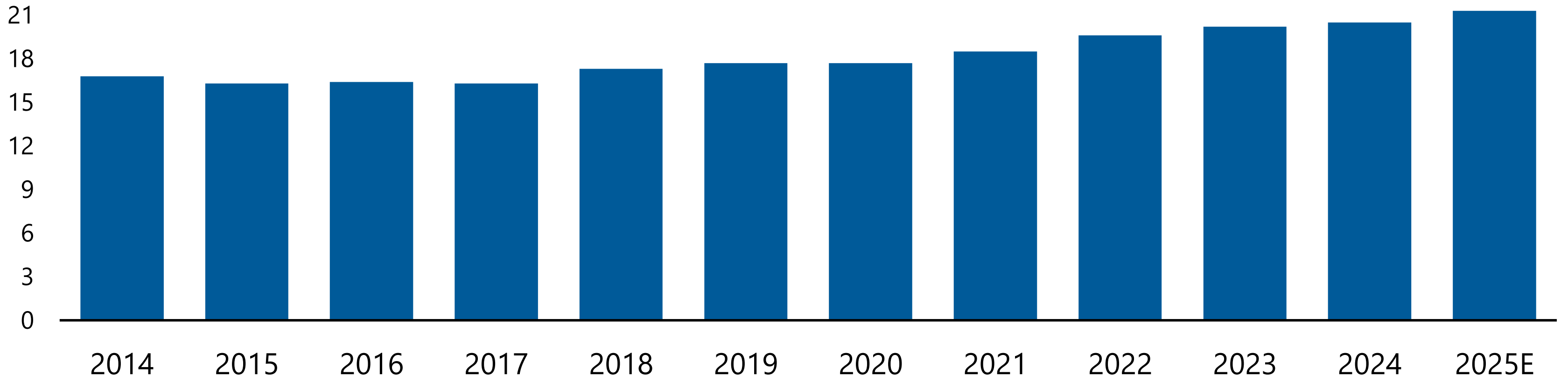
Geographical Breakdown of Revenue - 2025



Global leader in value-added products

Global White Cement Consumption (mt)

CAGR 2014-2025: 2.0%

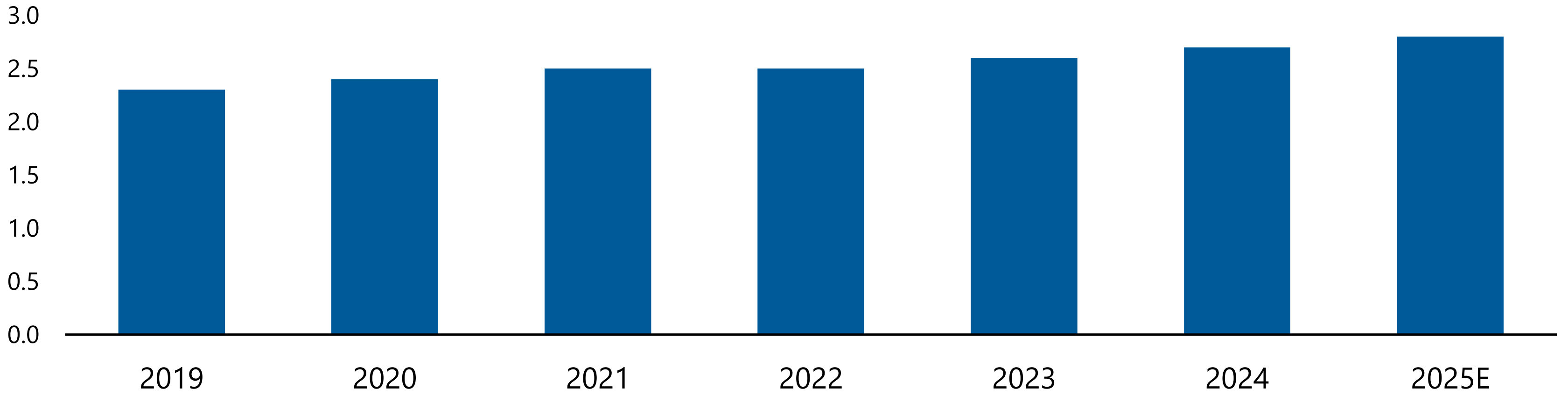


How Çimsa stands out in White Cement

- Türkiye | #1 white cement exporter.
- Global | #2 white cement player.

Global CAC Consumption (mt)

CAGR 2019-2025: 3.3%



How Çimsa stands out in CAC

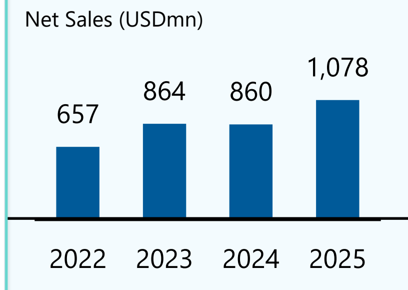
- Türkiye | #1 and only CAC player.
- Global | #3 CAC player.
- After ongoing investment, capacity will increase to c.197kt, as of 1H26.

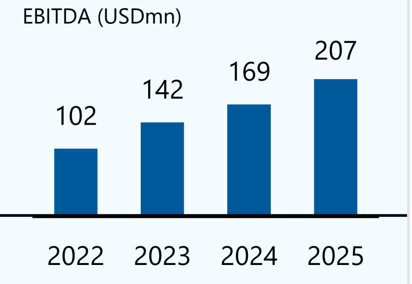
Source: CW Research

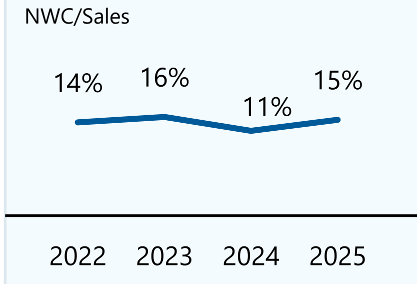
Solid financial performance despite heavy investment period, providing flexibility to build beyond

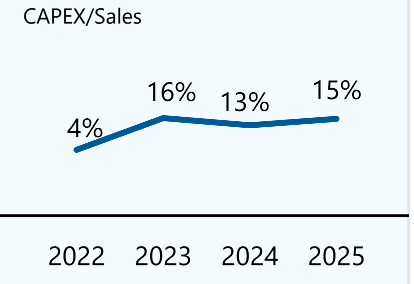
Investments that unlock the next chapter

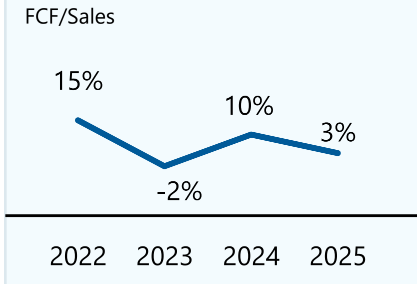
Increasing net sales…	…led EBITDA uplift through operational excellence…	…with stabilized working capital…	…despite continuous investment period…	…translated into positive FCF margin…	…resulting in balance sheet readiness for future growth.

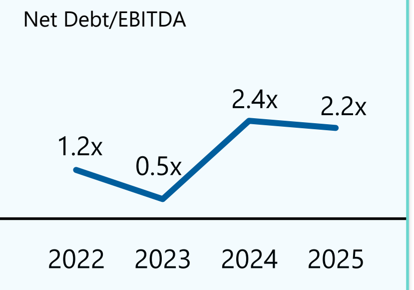








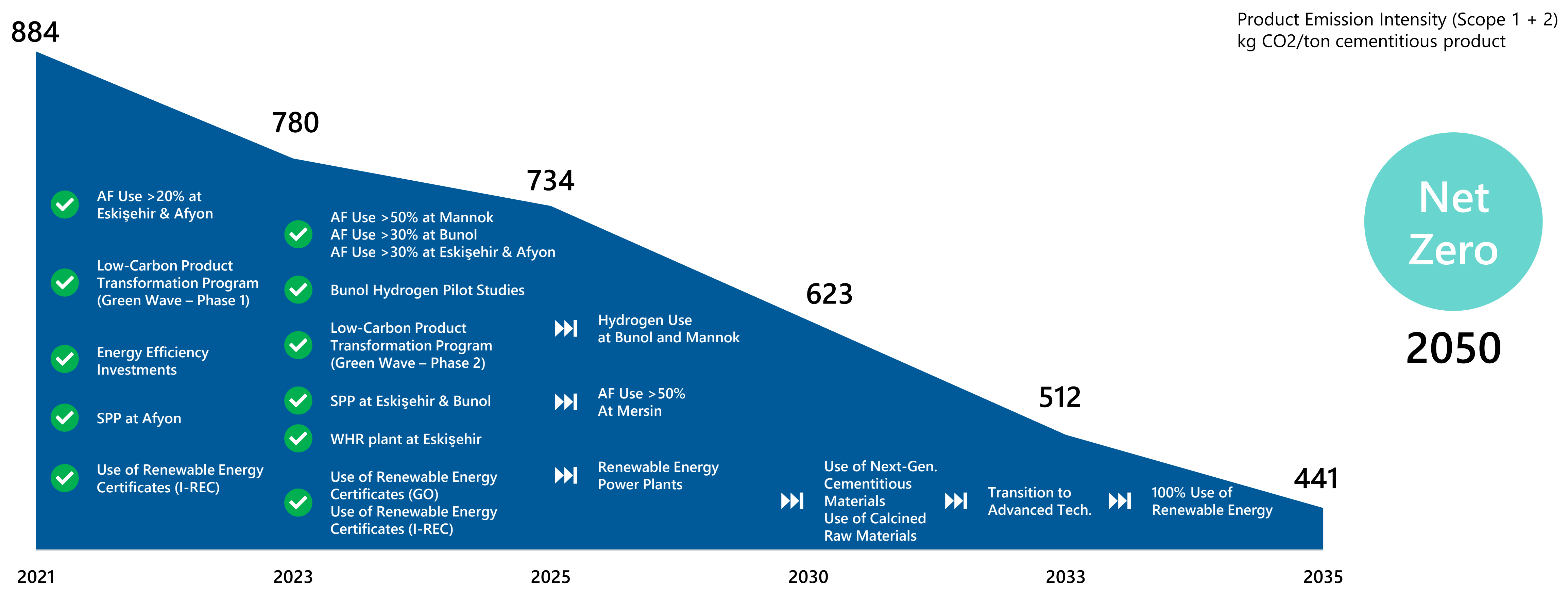




Commercialized sustainability

Sustainability investments led cost efficiency & CBAM readiness

Decarbonization Transition Plan (Scope 1 & 2) – What have we done & what's next?



As of 2025, existing mitigation measures will continue to be implemented, and in addition, planned emission reduction programs will be carried out.

What will drive construction demand?

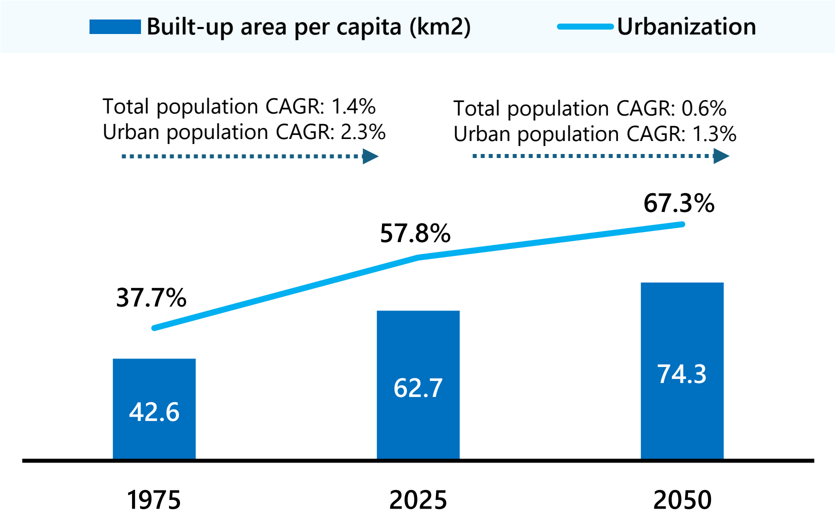
POPULATION & URBANISATION

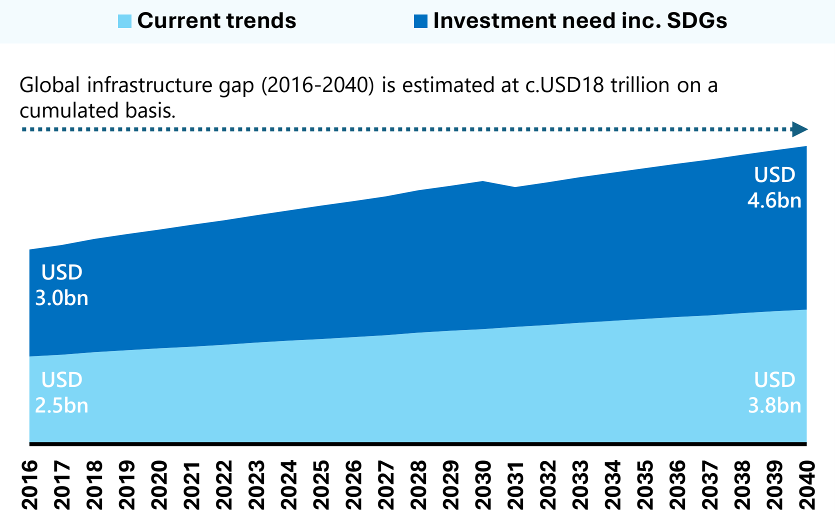
HOUSING & INFRASTRUCTURE

CLIMATE TRANSITION

SOVEREIGNTY & STRATEGIC RESILIENCE

HIGH-TECH INFRASTRUCTURE





- Increasing urbanization will lead higher built-up are per capita.
- EM needs new built assets, advanced economies need renewal, adaptation and resilience upgrades.
- More than 2.8 billion people around the world face some form of housing inadequacy – including 1.1 billion people in informal settlements and slums.
- The climate transition requires massive expansion of energy infrastructure and the strengthening of existing assets against physical climate risks
- Geopolitical fragmentation is driving governments to prioritise strategic autonomy, domestic capacity and defence-related infrastructure, creating new demand across industrial, military and reconstruction projects.
- The rapid growth of AI and digital technologies is driving major investment in data centres and supporting power, grid, cooling and water infrastructure.

Source: Oxford Economics, United Nations

Profit & Loss Statement

TRY '000	w/ Mar. 2026 pp	
	1Q25	1Q26
Revenue	11,653,243	11,631,880
Cost of sales	(9,854,621)	(9,962,046)
Gross Profit	**1,798,622**	**1,669,834**
General and administrative expense	(1,206,672)	(1,190,642)
Marketing, selling and distribution expense	(122,449)	(145,158)
Research and development expense	(19,870)	(19,174)
EBIT exc other	**449,631**	**314,860**
Other operating income	670,649	367,144
Other operating expenses	(235,554)	(295,720)
EBIT inc other	**884,726**	**386,284**
Income from investment activities	130,966	40,745
Loss from investment activities	(891,814)	(130,668)
Operating Profit Before Financial Income/Expenses	**123,878**	**296,361**
Financial income	280,667	253,398
Financial expenses	(689,917)	(533,286)
Net monetary position gain/(loss)	945,031	1,239,652
Profit Before Tax	**659,659**	**1,256,125**
Current period tax expense	(66,647)	(113,728)
Deferred tax income/(expense)	(140,910)	(437,635)
Net Income	**452,102**	**704,762**
Non-controlling interests	96,975	64,094
Equity holders of the parent	355,127	640,668

Reported basis.

Balance Sheet

TRY '000	w/ Mar. 2026 pp			w/ Mar. 2026 pp	
	Dec-25	Mar-26		Dec-25	Mar-26
TOTAL ASSETS	**101,897,997**	**92,966,838**	**TOTAL LIABILITIES**	**101,897,997**	**92,966,838**
Current Assets	**27,505,798**	**22,471,348**	**Current Liabilities**	**24,927,718**	**23,290,741**
Cash and cash equivalents	10,714,230	5,135,651	Short-term borrowings	4,272,729	3,676,395
Trade receivables	8,607,075	8,742,966	Short-term portions of long-term borrowings	3,717,714	5,329,647
Other receivables	135,272	96,040	Short-term lease liabilities	230,692	284,213
Derivative financial assets	29,082	46,341	Trade payables	9,409,692	7,266,181
Inventories	7,468,114	7,319,332	Employee benefit liabilities	109,342	401,395
Prepaid expenses	275,131	674,215	Other payables	582,226	1,578,681
Other current assets	276,892	456,801	Derivative financial liabilities	44,466	28,542
Non-current assets held for sale	2	2	Deferred income	169,902	83,666
Non-Current Assets	**74,392,199**	**70,495,490**	Current income tax liability	102,355	99,047
Other receivables	14,979	20,827	Short-term provisions	5,284,473	4,021,224
Financial investments	2,869,447	2,722,657	Other current liabilities	1,004,127	521,750
Investment properties	92,328	84,852	**Non-Current Liabilities**	**29,153,532**	**24,490,970**
Property, plant and equipment	47,228,686	45,683,876	Long-term borrowings	22,785,325	18,163,505
Right of use assets	984,864	906,490	Long-term lease liabilities	1,145,339	1,057,993
Intangible assets	21,038,815	19,096,361	Long-term provisions	670,121	667,283
Prepaid expenses	196,738	160,786	Deferred tax liability	2,744,367	2,958,805
Deferred tax assets	1,934,111	1,799,065	Other non-current liabilities	1,808,380	1,643,384
Other non-current assets	32,231	20,576	**Shareholders' Equity**	**47,816,747**	**45,185,127**

Reported basis.

Cash Flow Statement

TRY ‘000	w/ Mar. 2026 pp	
	1Q25	1Q26
A. CASH FLOWS FROM OPERATING ACTIVITIES	**(932,450)**	**(3,241,204)**
Profit before taxation	659,659	1,256,125
Adjustments to reconcile net profit/loss for the period	2,824,646	(961,127)
Changes in working capital	(4,138,439)	(3,127,833)
Cash flows from operations	(654,134)	(2,832,835)
Payments related to employee benefits, seniority and vacation	(161,618)	(291,333)
Taxes paid	(116,698)	(117,036)
B. CASH FLOWS FROM INVESTING ACTIVITIES	**(2,820,786)**	**(685,683)**
Cash out flow related to purchases of tangible assets	(1,378,621)	(532,688)
Other	(891,814)	(129,137)
Proceeds related to sales of tangible assets	25,958	82
Cash out flow related to purchases of intangible assets	(215,457)	(41,942)
Advances given for the purchase of tangible assets	(360,852)	18,002
C. CASH FLOWS FROM FINANCING ACTIVITIES	**(440,959)**	**(693,575)**
Proceeds from borrowings	3,208,839	412,299
Repayment of borrowings	(3,352,755)	(1,101,851)
Interest paid	(577,710)	(257,421)
Interest income	280,667	253,398
D. NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)	**(4,194,195)**	**(4,620,462)**
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	**11,034,776**	**10,678,266**
Curreny translation differences (net)	626,158	51,523
Monetary gain loss on net change in cash and cash equivalents	(1,012,345)	(977,579)
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**6,454,394**	**5,131,748**

Reported basis.

IR Contacts

IR Contacts

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Thank You!